Welcome to Brandeis University’s online M.S. in Project and Program Management

Brandeis University is pleased to offer its M.S. in Project and Program Management in a convenient online format for working professionals interested in project management. The program curriculum is consistent with PMI’s Project Management Body of Knowledge (PMBOK®). It integrates understandings of business functions and challenges at various levels of corporate operation, and involves the interdisciplinary study of management, leadership and technology.

Founded in 1948, Brandeis University is a world-class research institution with the intimacy and personal attention of a small liberal arts college. Brandeis University is an accredited, non-sectarian institution focused on academic excellence with a commitment to social justice. Brandeis University counts among its faculty six members of the National Academies, four Howard Hughes Medical Institute investigators, three Pulitzer Prize winners and two MacArthur Foundation “genius grant” recipients. Brandeis is a world-class university that is:
• Ranked by prestigious publications such as *U.S. News & World Report* (No. 32) and *Forbes* (No. 51).

• Committed to academic excellence.

• Innovative with interdisciplinary programs.

• A member of the Association of American Universities.

• Accredited by the New England Association of Schools and Colleges.
About the M.S. in Project and Program Management

Managing projects and programs brings together the hard skills of planning, estimating and budgeting with the soft skills of negotiation, conflict management, influencing and effective communication. It requires an integrated understanding of business functions and challenges at various levels of corporate operation, and involves the interdisciplinary study of management, leadership and technology.

This program in the Division of Graduate Professional Studies prepares students already working in project management for assignments of increasing complexity and responsibility. It also provides a significant advantage to those wishing to advance into the field of project management.

The program curriculum is consistent with the Project Management Body of Knowledge (PMBOK®) and related standards published by the Project Management Institute.
Learning Outcomes

Graduates of the M.S. in Project and Program Management can:

• Initiate, plan, execute, control, evaluate and close out projects in a way that assures the delivery of the negotiated scope and quality level while meeting time and budget constraints.

• Effectively communicate the project/program status, issues, expectations and risks, both verbally and in writing, to project and program stakeholders.

• Demonstrate how projects contribute to an organization’s ability to realize its strategic goals and business benefits.

• Exercise management and leadership skills in the conduct of programs and projects of various size, scope, and complexity that may be international in nature.
“This course has already helped me at work. I now have an awareness of the practices of great leadership. . . It has been like someone turned on a light switch, and I could really see what was happening.”

~ Mike DeFuria,
Student in the Organizational Leadership and Decision Making course
Curriculum

Brandeis University’s M.S. in Project and Program Management is ten courses in length (30 credits total, seven required courses and three electives). Courses are ten weeks long and there are three entry points per year. The majority of students enroll in one or two courses per term.

The Foundations of Project Management (RPJM101) course must be taken first and preferably alone. If necessary it can be taken concurrently with Professional Communications (RCOM102). Project Scheduling and Control (RPJM103) must be taken no later than two semesters after Foundations of Project Management (RPJM101). All required courses must be taken before the elective courses, though if necessary the last required course may be taken concurrently with the first elective. A five-week, non-credit course, Preparing for the PMP Exam (RPJM20) is available. Foundations of Project Management (RPJM101) is a prerequisite.

Required Courses:

- RPJM101  Foundations of Project Management
- RCOM102  Professional Communications
- RMGT110  Organizational Leadership and Decision Making
- RPJM103  Project Scheduling and Control
- RPJM110  Risk Management in Projects and Programs
- RPJM113  Negotiating and Conflict Resolution
- RPJM117  Program Management: Theory and Practice
Elective Courses (Choose three):

- RPJM115 Challenges in Project Management
- RPJM118 Procurement and Contract Management
- RPJM125 Special Topics in Project Management
- RPJM130 Agile Project Management
- RVTM101 Foundations of Virtual Team Management across Cultures and Geographies
- RVTM110 Management of Virtual and Global Teams

Non-Credit Course:

- RPJM20 Preparing for the PMP Exam

“During the course, we formed teams that were very much like real virtual teams that we would normally have in real life. I now have many takeaways from the course and a list of best practices that I can use in a real setting.”

~ Ed Shehab,

Student in the Foundations of Virtual Team Management across Cultures and Geographies course
“Instructors start a discussion and effectively cause students to think ‘outside the box’ to address key road blocks, which builds further understanding of management concepts.”

~ Dee Dung,

Student in the Professional Communications, Foundations of Project Management, and Organizational Leadership and Decision Making courses
Career Outcomes

Professionals with a M.S. in Project and Program Management from Brandeis University will find that their expertise is needed in a number of industries from software and manufacturing to construction and finance.

Titles of project/program management professionals vary across organizations and reflect a number of career options including:

• Project manager
• Project leader
• Program manager
• Portfolio manager
• Senior business analyst
• Implementation manager
• Technical director
• Senior project team member

To be successful in today’s competitive interdisciplinary and increasingly distributed and virtual environments, project and program managers must possess shared concepts and skills and a common language with which to communicate. The M.S. in Project and Program Management provides these skills through the study of management, leadership, and technology. The primary goal of the program is to equip students with the skills to analyze, organize, and manage projects and programs to successful completion, on budget, on time, and with the expected scope and quality.
“When I signed up for this class, I was wondering how an online Communication class would be and I have to say it went very well. With the changes in today’s work environment, so much communication is done remotely, so it makes even more sense to take the class online.”

~ Kevin O’Keefe, Student in the Professional Communications course
ABOUT BRANDEIS UNIVERSITY

Founded in 1948, Brandeis University is named for the late Louis Dembitz Brandeis, the distinguished associate justice of the United States Supreme Court, and reflects the ideals of academic excellence and social justice he personified. Coeducational classes began on the site of the former Middlesex University in Waltham, Massachusetts, with 107 students and 13 faculty members.

Guided for 20 years by its founding president, Abram L. Sachar, Brandeis University grew quickly, establishing itself as an important national and international center for teaching and research. In 1961, only 13 years after the university’s founding, Phi Beta Kappa accreditation was conferred. Under each succeeding president, the university continued to grow in breadth and stature, while maintaining the very human scale of its educational environment and its solid liberal arts focus.

In 1985, Brandeis University was elected to membership in the Association of American Universities, which represents the 63 leading research universities in the United States and Canada.
Brandeis University and Graduate Professional Studies (GPS) Advantages

What can Brandeis University Graduate Professional Studies offer you?

Individualized attention, cutting-edge degree options and all the benefits of being part of a world-class research university.

Why Brandeis University GPS?

It is certainly possible to earn a master’s degree at many fine institutions, but there are compelling reasons why you should consider studying at Brandeis University:

• **First-Class Instructors:** Our instructors are working professionals who deliver their courses in the context of extensive experience.

• **Cutting-Edge Curriculum:** Our courses combine theory and practice. Many students are able to apply what they learn in our courses in their places of work immediately.
• **Innovative and Entrepreneurial Programs:** Our programs evolve along with the business environment we serve. Executives from leading companies serve on our program advisory councils and provide input for course and program needs.

• **Individualized Attention:** Brandeis University is a small research university with an emphasis on small classes and individualized attention.

• **Flexible Open Enrollment:** GREs and GMATs are not required.

“Continuous learning at EMC is a fundamental part of our culture. Brandeis University continues to understand our needs and develop curricula to match.”

~ Senior Vice President, EMC
Brandeis University is cited in top publications:

• Ranked No. 33 among National Universities (Most Selective) and No. 31 for Best Value by U.S. News & World Report in 2013

• “The Best 376 Colleges” (no numeric rankings) by the Princeton Review in 2011

• Ranked No. 25 among Top 50 Values in Private Universities by Kiplinger in 2011

• Ranked No. 21 among top 25 national universities in the country by Center for College Affordability & Productivity (CCAP) in 2008

• Ranked No. 27 among Top Private Research Universities by the Center for Measuring University Performance in 2008